

### Information about the other directors

The chairman of the board and the highest-ranking : No  
executive are from the same person

The chairman of the board is an independent director : No

The chairman of the board and the highest-ranking : No  
executive are from the same family

Chairman is a member of the executive board or taskforce : No

The company appoints at least one independent director : No  
to determine the agenda of the board of directors'  
meeting

### The measures for balancing the power between the board of directors and the Management

The measures for balancing the power between the board : Yes  
of directors and the Management

Methods of balancing power between the board of : Others : Independent directors represent one-third of  
directors and Management the total number of directors on the Board.

The Company has established checks and balances between the Board of Directors and management by assigning the Board responsibility for setting policies, direction, strategy, and overseeing the Company's overall operations, while management is responsible for day-to-day operations within clearly delegated authority.

In addition, the Board comprises 4 independent directors out of a total of 12 directors, representing one-third of the Board. This helps strengthen independence in the consideration, review, and provision of opinions on significant matters, and supports an appropriate and transparent balance of decision-making power between the Board and management in line with good corporate governance principles.

### 7.2.3 Information on the roles and duties of the board of directors

Board charter : Yes

### Roles and Responsibilities of the Board of Directors

The Company has clearly defined the roles, duties, and responsibilities of the Board of Directors to ensure effective and transparent oversight of the Company's operations in compliance with applicable laws, the Company's objectives, Articles of Association, and shareholders' resolutions. The key roles and responsibilities of the Board of Directors are as follows:

1. Establishing policies and strategic direction, and overseeing management to ensure effective and efficient implementation, with the aim of maximizing the Company's economic value and shareholders' returns
2. Performing duties with honesty, integrity, and due care in compliance with laws, the Company's objectives, Articles of Association, and shareholders' resolutions, while safeguarding the Company's interests and maintaining accountability to shareholders

3. Monitoring the Company's operations and management performance on a regular basis to ensure effectiveness
4. Ensuring that the Company has appropriate internal audit measures, effective internal control systems, risk management processes, and reliable financial reporting
5. Preventing conflicts of interest and improper transactions in related party transactions
6. Overseeing the establishment of anti-corruption policies and practices, including clear whistleblowing mechanisms, and ensuring communication and implementation across all levels of the organization and with external stakeholders

## 7.3 Information on subcommittees

### 7.3.1 Information on roles of subcommittees

#### Roles of subcommittees

The Board of Directors as a whole directly oversees and is responsible for risk governance, the nomination of directors and senior executives, remuneration consideration, and corporate governance, in order to ensure effective, transparent, and principled governance of the Company.

#### Board of Directors

##### Role

- Risk management
- Director and executive nomination
- Remuneration
- Corporate governance

##### Scope of authorities, role, and duties

The Board of Directors as a whole is responsible for considering, reviewing, and overseeing key matters relating to risk governance, the nomination of directors and senior executives, remuneration determination, and corporate governance, in order to ensure that the Company's governance practices are conducted effectively, transparently, and in accordance with good corporate governance principles.

##### Reference link for the charter

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#### Audit Committee

##### Role

- Audit of financial statements and internal controls

##### Scope of authorities, role, and duties

1. To review that the Company's financial reporting is accurate and adequately disclosed.
2. To review that the Company has appropriate and effective internal control and internal audit systems, and to consider the independence of the internal audit function, including approving the appointment, transfer, or termination of the head of the internal audit unit or any other unit responsible for internal audit activities.
3. To review the Company's compliance with the Securities and Exchange Law, the regulations of the Stock Exchange of Thailand, and other laws relevant to the Company's business.
4. To consider, select, and propose the appointment and termination of the external auditor, as well as to determine the auditor's remuneration, and to hold a meeting with the auditor without the presence of the management at least once a year.

5. To consider connected transactions or transactions that may give rise to conflicts of interest, ensuring that such transactions comply with applicable laws and the regulations of the Stock Exchange of Thailand, and that they are reasonable and for the best interests of the Company.

6. To prepare the Audit Committee Report for disclosure in the Company's annual report, which shall be signed by the Chairman of the Audit Committee and include at least the following information:

(a) The opinion on the accuracy, completeness, and reliability of the Company's financial reports.

(b) The opinion on the adequacy of the Company's internal control system.

(c) The opinion on the Company's compliance with the Securities and Exchange Law, the regulations of the Stock Exchange of Thailand, and other laws relevant to the Company's business.

(d) The opinion on the appropriateness of the external auditor and the auditor's remuneration.

(e) The opinion on transactions that may involve conflicts of interest.

(f) The number of Audit Committee meetings held and the attendance of each member.

(g) Overall opinions or observations obtained from the performance of duties in accordance with the Audit Committee Charter.

(h) Any other matters that the Audit Committee deems appropriate to inform shareholders and investors, within the scope of duties and responsibilities assigned by the Board of Directors.

7. To perform any other duties as assigned by the Board of Directors or as required by applicable laws.

#### Reference link for the charter

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### Executive Committee

#### Role

- Others
  - Management and Operational Oversight

#### Scope of authorities, role, and duties

The Executive Committee acts as the Company's highest management body, responsible for overseeing operations in accordance with the policies and directions established by the Board of Directors. The Committee plays an important role in driving the organization to achieve its business objectives, including profitability, sales growth, and strengthening the Company's competitiveness in the building materials industry, through both short- and long-term strategic planning, effective resource management, as well as oversight of risk management and sustainability-related operations.

The Executive Committee also reviews and screens management proposals and submits policies, strategies, investment plans, business expansion plans, and budgets to the Board of Directors for consideration. In addition, the Committee monitors the Company's performance to ensure that operations are carried out in line with the established policies and objectives, supporting the Company's sustainable long-term growth.

#### Reference link for the charter

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### Sustainability Committee

**Role**

- Sustainability development

**Scope of authorities, role, and duties**

1. To establish sustainability policies and targets, and to review them to ensure alignment with the Company's sustainable business practices across environmental, social, governance, and economic dimensions, while taking into account all stakeholder groups.
2. To establish key principles and practices relating to sustainability that are appropriate for the Company, and to appoint a sustainability working team as deemed appropriate.
3. To communicate policies and operational guidelines to the working team, participate in meetings to provide direction, and monitor and evaluate performance within the specified timeframe to ensure successful implementation.
4. To support, promote, and consider plans and budgets for the Company's sustainability activities.
5. To propose plans and report significant performance results that are beneficial to the Company to the Board of Directors on a regular basis.

**Reference link for the charter**

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**7.3.2 Information on each subcommittee**